

General Westmoreland

April 21, 1966

The Deputy Ambassador *W*

Study Group on Proposed Expansion of Cadre

1. I agree with your recommendation, in your memorandum to me of 17 April 1966, for more detailed interagency study of the proposal to expand rapidly the Revolutionary Development Cadre program. I have asked Daniel Ellsberg, of SLO, to chair a small study group to examine this proposal on an urgent basis, reporting directly to me for this purpose.

2. Accordingly, MACV is requested - along with USAID and OSA - to furnish a member for this group, who can serve at least half-time daily for this period. To keep the formal group small, each agency is asked to contribute only one working member, with the understanding that he can draw information and assistance as required from his agency, on a priority basis. In the course of its work, the group may need part-time participation of various specialists, in particular in the manpower field. Logistic support for any field trips needed will be provided by OSA.

3. Among the considerations to be examined are those raised in your memorandum: the requirements for more than currently programmed Revolutionary Development cadre in those areas where Revolutionary Development can be pushed forward; the requirements, for all agencies and resources, that would thereby be generated; the impact of an expanded program on other ongoing programs; alternative methods of supporting the expansion in question and realistic schedules. In general terms, I wish the group to develop information, frame alternatives, and make recommendations where suitable on the issues: (a) alternative approaches, including sources of manpower, utilization of facilities, and schedules, to a sizeable, rapid expansion of the cadre program; (b) evaluation of the proposed expansion, in light of alternative uses of manpower and other resources to meet Revolutionary Development goals.

cc: The Ambassador

Mr. Jorgensen, OSA ✓

Mr. Mann, USAID

Mr. Maynard, USAID ✓

Mr. Robert Komer, White House

Mr. Zorthian, JUSPAO

Mr. Lansdale, SLO

Mr. Ellsberg, SLO ✓

Mr. Robert Klein, USAID